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## **CHILDREN AND YOUNG PEOPLE'S LEADERSHIP GROUP (CYPLG) COMMISSIONING REVIEW**

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### **Report by Depute Chief Executive - People**

### **COMMUNITY PLANNING STRATEGIC BOARD**

**3 March 2016**

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#### **1 PURPOSE AND SUMMARY**

- 1.1 **This report advises the Strategic Board of the work of the Children and Young People's Leadership Group's work on a Commissioning Review of Children and Young People's services.**
- 1.2 Within the Scottish Borders, the Children and Young People's Leadership Group (CYPLG) sets the strategic direction for the integrated planning and delivery of services for children and young people. The CYPLG has produced an Integrated Children & Young People's Plan 2015-2018 which identifies key priorities. In order to plan and deliver on these key priorities, it has been agreed to undertake work to understand the totality of current spend on children and young people's services. Analysis of this budget spend will then lead on to the development of a streamlined delivery of children and young people's services; improved responses to, and outcomes for, children and young people; greater assurance that resources are targeted towards the areas of greatest need within the Strategic Plan; budget savings from increased efficiency and avoidance of duplication; and improved partnership working and the ability to level in additional resources.
- 1.3 Stakeholder involvement, including work with young people, is planned as part of the project. A detailed communications plan is being developed to this effect. In order to commence any new services from April 2017 this work will require completion by September 2016. Contracts with services currently commissioned by the CYPLG have been extended to March 2017 to allow for completion of the review.

#### **2 RECOMMENDATIONS**

- 2.1 **I recommend that the Strategic Board notes the work on the Commissioning Review of Children and Young People's services.**

### **3 BACKGROUND AND SCOPE OF COMMISSIONING REVIEW**

- 3.1 Within the Scottish Borders, the Children and Young People's Leadership Group (CYPLG) sets the strategic direction for the integrated planning and delivery of services for children and young people. The CYPLG has produced an Integrated Children & Young People's Plan 2015-2018 which identifies key priorities. In order to plan and deliver on these key priorities, it has been agreed to undertake work to understand the totality of current spend on children and young people's services. This will allow the best possible use to be made of available funding; to identify any gaps and to avoid duplication. This work will also address the expectation within the Children & Young People's (Scotland) Act 2014 as set out in part 3 of the Act.
- 3.2 The CYPLG agreed the Review should include commissioning across all services for children and young people to gain an understanding of total spend on all services with the redevelopment of the Commissioning Strategy. The Commissioning Group has met to commence this piece of work and has agreed the approach that will be taken; project management arrangements; project team members; milestones and deliverables; and timescales.

### **4 PROJECT DELIVERY**

- 4.1 The Review will be undertaken by the CYPLG Commissioning Sub-Group (chaired by the Chief Social Work Officer) which has representation from NHS Borders, Scottish Borders Council, Alcohol and Drug Partnership, Police Scotland, and the Third Sector. The aim of the Review is to recommend a future model of commissioning for children and young people's services in the Scottish Borders which improves quality and efficiency, and reduces any duplication in provision.
- 4.2 The Group has met to commence this piece of work and the Project Initiation Document (PID) was approved at the CYPLG in January 2016 outlining project management arrangements, project team members, milestones and deliverables and timescales. The project will consider all readily identifiable budget spent on children and young people's services in the Scottish Borders. Analysis of this budget spend will then lead on to the development of a streamlined delivery of children and young people's services; improved responses to, and outcomes for, children and young people; greater assurance that resources are targeted towards the areas of greatest need within the Strategic Plan; budget savings from increased efficiency and avoidance of duplication; and improved partnership working and the ability to level in additional resources.
- 4.3 As this is a significant and complex project, with a challenging timescale for delivery, 0.4 (Whole Time Equivalent) Project Support Officer time has been committed by NHS Borders from March 2016 with additional project oversight by SBC.
- 4.4 Stakeholder involvement, including with young people, is planned as part of the project. A detailed communications plan is being developed to this effect.
- 4.5 Contracts with services currently commissioned by the CYPLG have been extended to March 2017 to allow for completion of the review.

## **5 PROJECT OVERVIEW**

5.1 This review work will be undertaken in 7 stages, as follows:

1. Initiation –creation of PID (agreed and completed)
2. Baseline – develop a baseline finance report on the totality of existing spend, and assimilate overview of any current identified needs assessments. Map finance to CYPLG Service Plan (in progress)
3. Stakeholder engagement – themed focus groups/attendance at key meetings to test findings and assumptions arising from above and identifying areas for improvement
4. Develop recommendations for CYPLG including a proposed future model of commissioning
5. Consultation
6. Finalise proposals
7. Procurement/decommission (subject to findings above)

5.2 In order to commence any new services from April 2017 this work will require completion by September 2016.

## **6 IMPLICATIONS**

### **6.1 Financial**

This work will be delivered within existing resources and will take account of predicted budget constraints for partner agencies. The CYLPG has a current partnership budget of £878,388, through which existing arrangements with commissioned services are met. A saving of £150,000 will be required from this budget from 2017 – 18 onwards. The review will look wider than the existing CYLPG budget to identify where other spend is made on children and young people.

### **6.2 Risk and Mitigations**

- (a) A risk log will be developed for the project.
- (b) The timescales for the review will require focussed work in a short time frame. Progress will be monitored by the CYPLG via monthly highlight reports.

### **6.3 Equalities**

An Equalities Impact Assessments will be completed for the new Commissioning Strategy.

### **6.4 Acting Sustainably**

Any economic, social or environmental effects will be identified within the new Strategy. There are no direct effects from the Review.

### **6.5 Carbon Management**

There are no significant effects on carbon emissions arising from the proposals contained in this report.

### **6.6 Rural Proofing**

Rural proofing will be considered in production of the new Commissioning Strategy.

## **6.7 Changes to Scheme of Administration or Scheme of Delegation**

There are no changes to be made to either the Scheme of Administration or the Scheme of Delegation as a result of the proposals contained in this report.

## **7 CONSULTATION**

- 7.1 Stakeholder consultation is planned as part of the process of developing the Commissioning Strategy

### **Approved by**

**Jeanette McDiarmid** **Signature .....**  
**Depute Chief Executive - People**

### **Author(s)**

Name	Designation and Contact Number
Elaine Torrance	Chief Social Work Officer

**Background Papers:** Nil

**Previous Minute Reference:** Nil